BlackRock.

July 2022

Re: Statement of Continued Support for UN Global Compact

I am pleased to confirm BlackRock, Inc.'s continued support of the Ten Principles of the UNGC on human rights, labor, environment, and anti-corruption.

We are committed to making the Ten Principles of the UNGC a part of the strategy, culture, and day-today operations of our company, and to engaging in collaborative projects that advance the broader development goals of the United Nations, particularly the Sustainable Development Goals.

As a part of our participation in the UNGC, we are proud to submit BlackRock's 2021 Sustainability Disclosure as our second Communication on Progress to describe BlackRock, Inc.'s efforts to align our operations with the UNGC Ten Principles.

While we invest in companies around the globe as an asset manager on behalf of our clients, our commitment is solely with respect to BlackRock, Inc.'s own corporate operations and not with respect to companies in which we invest on behalf of our clients.

Sincerely,

am F.

Laurence D. Fink Chairman and Chief Executive Officer